

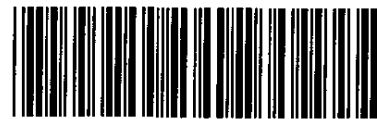
AM03

Notice of administrator's proposals



Companies House

MONDAY



A12 *A79T6M2B* #39
09/07/2018
COMPANIES HOUSE

1 Company details

Company number 0 1 8 6 3 2 6 3

Company name in full Armour Contracts Limited

→ Filling in this form
Please complete in typescript or in bold black capitals.

2 Administrator's name

Full forename(s) Geoffrey Paul

Surname Rowley

3 Administrator's address

Building name/number 2nd Floor

Street 110 Cannon Street

Post town London

County/Region

Postcode E C 4 N 6 E U

Country

4 Administrator's name

Full forename(s) Philip Lewis

Surname Armstrong

① Other administrator
Use this section to tell us about another administrator.

5 Administrator's address

Building name/number 2nd Floor

Street 110 Cannon Street

Post town London

County/Region

Postcode E C 4 N 6 E U

Country

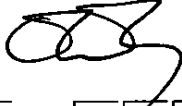
② Other administrator
Use this section to tell us about another administrator.

AM03
Notice of Administrator's Proposals

6 Statement of proposals

I attach a copy of the statement of proposals

7 Sign and date

Administrator's Signature 

Signature date

d	0	d	6	m	0	m	7	y	2	y	0	y	1	y	8
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AM03 Notice of Administrator's Proposals

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name	Luke Wilson
Company name	FRP Advisory LLP
Address	2nd Floor 110 Cannon Street
Post town	London
County/Region	
Postcode	E C 4 N 6 E U
Country	
DX	
Telephone	020 3005 4000

Checklist

We may return forms completed incorrectly or with information missing.

Please make sure you have remembered the following:

- The company name and number match the information held on the public Register.
- You have attached the required documents.
- You have signed and dated the form.

Important information

All information on this form will appear on the public record.

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.

Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse



**Armour Contracts Limited (In Administration)
The Administrators' Proposals
6 July 2018**

Contents and abbreviations



Section	Content
1.	Introduction
2.	Conduct of the administration
3.	The Administrators' remuneration, disbursements and pre-administration costs
4.	Estimated outcome for the creditors
Appendix	Content
A.	Statutory information about the Company and the administration
B.	Administrators' Receipts & Payments Account
C.	Explanation of the pre-packaged sale in accordance with Statement of Insolvency Practice 16
D	The Administrators' remuneration, disbursements and costs information <ul style="list-style-type: none">▪ Estimated Outcome Statement▪ Schedule of work▪ FRP disbursement policy▪ Fee estimate▪ FRP charge out rates
E.	Schedule of pre-administration costs
F.	Details of the financial position of the Company

The following abbreviations may be used in this report:

FRP	FRP Advisory LLP
The Company	Armour Contracts Limited (In Administration)
The Administrators	Geoffrey Paul Rowley and Philip Lewis Armstrong of FRP Advisory LLP
The Insolvency Rules	The Insolvency (England and Wales) Rules 2016
CVL	Creditors' Voluntary Liquidation
CVA	Company Voluntary Arrangement
SIP	Statement of Insolvency Practice
QFCH	Qualifying floating charge holder
HMRC	HM Revenue & Customs
Pulse	Pulse Cashflow Finance Ltd
PDT	PDT Solicitors LLP
SIA	SIA Group Limited
LK	Leslie Keats

1. Introduction

On 29 June 2018, the Company entered Administration and Geoffrey Paul Rowley and Philip Lewis Armstrong were appointed as Administrators.

This document, together with its appendices, forms the Administrators' statement of proposals to creditors in accordance with Paragraph 49 of Schedule B1 to the Insolvency Act 1986 and the Insolvency Rules. The proposals are deemed delivered *four business days after they are dated.*

Certain statutory information about the Company and the administration is provided at **Appendix A**.

A sale of all of the business and assets of the Company was effected on 29 June 2018 by the Administrators. Background information regarding the Company together with full details of the events that resulted in the appointment of the Administrators and this transaction taking place and why it was considered to be in the overall best interest of the creditors of the Company as a whole are set out in the statement attached at **Appendix C** in accordance with SIP 16.



2. Conduct of the administration

The objective of the administration

The Administrators think that objective (a) of the administration, as detailed in Paragraph 3(1) of Schedule B1 to the Insolvency Act 1986, being to rescue the Company as a going concern, will not be achieved due to the size of its liabilities. Objective (b), a better result for the Company's creditors as a whole than would be likely if the Company had been wound-up (without first being in administration), will not be achieved as based on current information it is unlikely there will be a return to unsecured creditors. As such, it is envisaged that objective (c) will be achieved, to realise property in order to make a distribution to one or more secured or preferential creditors.

I can confirm that the transaction detailed in **Appendix C** will enable the statutory purpose identified above to be achieved and that the sale price was the best reasonably obtainable in all the circumstances and was considered to be in the overall best interests of all creditors of the Company.

The Administrators' actions

The Administrators' actions to the date of the sale of all of the business and assets is set out in detail in the SIP16 statement set out at **Appendix C**.

Details of work already undertaken or anticipated will be undertaken is set out in the schedule of work attached at **Appendix D**.

Following approval of the Administrators proposals, the Administrators will continue to conduct the Administration to achieve its purpose. Key matters to be undertaken include:

- Realise the Company's remaining assets, specifically the deferred sale consideration;
- Review of historic legal claims;
- Assisting Pulse and LK where necessary to maximise book debts realisations;

- Investigate and, if appropriate, pursue any claims that the Company may have against any person, firms or company whether in contract or otherwise, including any officer or former officer of the Company or any person, firm or company that supplies or has supplied goods or services to the Company;
- Distribute realisations to the secured creditor where applicable; and
- Seek an extension of the administration if needed

Receipts and Payments Account

A copy of the Joint Administrators' receipts and payment account to date is attached as **Appendix B**. This shows no balance presently as the sale of the business and assets have been sold on a deferred basis.

The Directors' Statement of Affairs

The directors of the Company have been asked to submit a Statement of Affairs under paragraph 47 of Schedule B1 of the Insolvency Act 1986 and this is awaited. Details of the financial position of the Company at the latest practical date, prepared from information available to the Administrators and including a list of creditors' names and addresses is provided at **Appendix F**. As and when the directors' Statement of Affairs is received it will be filed with the Registrar of Companies

Matters requiring investigation

I am required as part of my duties to establish what assets the Company owns and to consider the way in which the Company's business has been conducted, and am required under the provisions of the Company Directors Disqualification Act 1986 to report to the Secretary of State for Business Energy and Industrial Strategy on the conduct of the directors. If you have any information or concerns regarding the way in which the Company's business has been conducted, or have information regarding potential recoveries for the estate please contact me as soon as possible.

2. Conduct of the administration



The end of the administration

The administration will end automatically after 12 months from the date of appointment of the Administrators. This period can be extended with consent of the creditors for up to 12 months or longer by application to the Court as required.

If the Administrators think the Company has no property which might permit a distribution to its unsecured creditors, or if they also consider that an exit from the administration into liquidation is not appropriate they will send a notice to the Registrar of Companies in accordance with Paragraph 84 of Schedule B1 to the Insolvency Act 1986 to bring the administration to an end and three months after the filing of the notice the Company will be deemed to be dissolved.

If the Administrators are of the view that a dividend will become available to the unsecured creditors (other than by virtue of the prescribed part) it is appropriate for the Company to move from administration into CVL pursuant to Paragraph 83 of Schedule B1 to the Insolvency Act 1986. If applicable the Administrators will take steps to place the Company into CVL.

Should a dividend not become available to the unsecured creditors but it is still appropriate for the Company to enter liquidation, the Administrators will petition the Court pursuant to Paragraph 79 of Schedule B1 to the Insolvency Act 1986 for an order to bring the administration to an end with a consequential order for the compulsory winding up of the Company.

Pursuant to Paragraph 83 of Schedule B1 to the Insolvency Act 1986, should the creditors not nominate a Liquidator, the proposed Liquidators in a CVL are to be the Administrators or any successor office holder(s). Any act to be done by the Liquidators may be done by all or any one of them. Pursuant to Paragraph 83(7)(a) of Schedule B1 to the Insolvency Act 1986 and the Insolvency Rules, creditors may nominate a different person as the proposed liquidator, provided that the nomination is made after the receipt of these proposals and before these proposals are approved.

The Liquidators in a compulsory winding up will be appointed by the Court and may be the Administrators, or any successor office holder(s).

If the Administrators are of the view that it is appropriate for the creditors to consider the approval of a CVA the proposed supervisors are to be the Administrators or any successor office holder(s). Creditors may nominate different supervisors when considering whether to approve the CVA proposals.

Decision of creditors

Based on information currently available, the Administrators think that the Company has insufficient property to enable a distribution to be made to unsecured creditors, except from the prescribed part if applicable. They are therefore not required to seek a decision from creditors as to whether they approve the Administrators' proposals pursuant to Paragraph 51 of Schedule B1 to the Insolvency Act 1986. The Administrators must however seek a decision from the creditors if requested to do so by a single or group of creditors whose debts amount to at least 10% of the total debts of the Company. The request must contain the particulars prescribed by rule 15.18 of the Insolvency Rules and be made within eight business days of the date of delivery of this report, in accordance with the Insolvency Rules. The expenses of seeking the decision shall be paid by the creditor or creditors requesting the decision, who will be required to lodge a deposit with the Administrators security for their payment. The creditors may decide that the expenses of seeking the decision should be paid as an expense of the Administration payable from the assets of the Company.

In accordance with the Insolvency Rules where the Administrators have not sought a decision of the creditors, the proposals set out below will be deemed to have been approved by the creditors unless at least 10% by value of the creditors requisition a decision of creditors within eight business days of the date of delivery of this report.

3. The Administrators' remuneration, disbursements and pre-appointment costs



Administrators' remuneration

A schedule of the work to be undertaken during the administration is set out at **Appendix D** together with an estimated outcome statement which includes an estimate of the expenses likely to be incurred by the Administrators. Assumptions made in preparing the summary of work, estimated expenses and the fees estimate where a time cost resolution is proposed are set out in the schedule of work.

The Administrators' remuneration will be drawn from the Company's assets and it is proposed that it will be charged by reference to the time incurred in attending to matters arising from the Administration. Further details of how this will be calculated is set out below. The basis of the Administrators' remuneration has not yet been approved, and the Administrators have accordingly not drawn any remuneration in this case. The Administrators' fees for dealing with the assets will be agreed by the secured and preferential creditors (as applicable).

Should the Company subsequently be placed into liquidation and the Administrators appointed as Liquidators, the basis agreed for the drawing of the Administrators' remuneration will also be that utilised in determining the basis of the Liquidators' remuneration, in accordance with the Insolvency Rules.

The Administrators' remuneration which is proposed to be charged by reference to time incurred is set out on the fee estimates attached at **Appendix D**. The time charged is based on computerised records capturing time charged by myself and my staff in dealing with the conduct of those aspects of the case being charged on a time cost basis. Matters dealt with during the assignment are dealt with by different members of staff depending on the level of complexity and the experience required. Time is charged to the case in maximum units of six minutes. Charge-out rates are based on individual expertise, qualification and grade. The costs of the firm's support staff are not directly charged to the estate unless dealing with directly identifiable case specific matters.

Armour Contracts Limited (In Administration)
The Administrators' Proposals

Charge out rates are reviewed at least annually, details of FRP's charge out rates are included at **Appendix D**.

Administrators' disbursements

The Administrators' disbursements are a recharge of actual costs incurred by the Administrators on behalf of the Company. Mileage payments made for expenses relating to the use of private vehicles for business travel, which is directly attributable to the administration of the Company, are paid by FRP at the HMRC approved mileage rate. It is proposed mileage is recharged and drawn at the HMRC approved mileage rate prevailing at the time the mileage was incurred.

Pre-administration costs charged or incurred by the Administrators

Attached at **Appendix E** is a statement of pre-administration costs charged or incurred by the Administrators.

I will be seeking to obtain approval for the payment of this amount from secured and preferential creditors (as applicable).

Creditors' ability to challenge the Administrators' remuneration and expenses

Creditors have a right to request further information from the Administrators and further have a right to challenge the Administrators' remuneration and other expenses under the Insolvency Rules following receipt of a progress report. Further details of these rights can be found in the Creditors' Guide to Fees which you can access by using the following link <https://creditors.frpadvisory.com/info.aspx> and select the one for administrations. Alternatively, a hard copy of the relevant guide will be sent to you on request.

4. Estimated outcome for the creditors

Estimated Outcome Statement

We attach at **Appendix D** an estimated outcome statement which has been prepared from the information provided by the directors, advice received in connection with the value of the Company's assets, estimated sums due to creditors and an estimate of our remuneration and other expenses that may be incurred during the course of this administration. The assumptions made in preparing the estimated outcome statement details are set out in the schedule of work.

Based on the information available to date and the assumptions made I set out below the anticipated the outcome for creditors:

Outcome for Secured Creditor

Pulse is holder of a fixed and floating charge debenture dated 31 December 2014 to secure debts at the date of appointment of approximately £1.4m.

It is currently envisaged that their debt will be paid in full from book debt collections.

Outcome for Preferential Creditors

There are no preferential creditors due to all employees transferring under TUPE to Armour Hart Group Limited.

Outcome for Unsecured Creditors

It is currently estimated that there will not be sufficient funds available to make a distribution to unsecured creditors.

Prescribed Part

The prescribed part is a carve out of funds available to the holder of a floating charge which is set aside for the unsecured creditors in accordance with Section 176A of the Insolvency Act 1986. The prescribed part only applies where the floating charge was

created after 15 September 2003 and the net property available to the floating charge holder exceeds £10,000.

The net property available for the prescribed part is less than £10,000.

Appendix A

Statutory information about the Company and the administration



COMPANY INFORMATION:

Other trading names: 13 November 1984

Date of incorporation: 01863263

Company number: 2nd Floor 110 Cannon Street London EC4N 6EU

Registered office: Laurels Court Road Borough Green Sevenoaks Kent TN15 8RD

Previous registered office: Laurels Court Road Borough Green Sevenoaks Kent TN15 8RD

Business address: Mr Steven Pennington and Mr Keith Ginn

Directors: Mr David Gates

Company secretary:

The directors and Company secretary have the following shareholdings in the Company:

Name	Shares	Type	%
Armour Contracts Holdings Limited	100	Ordinary A	100
Armour Contracts Holdings Limited	900	Ordinary B	100

ADMINISTRATION DETAILS:

Names of Administrators: Geoffrey Paul Rowley and Philip Lewis Armstrong

Address of Administrators: FRP Advisory
2nd Floor 110 Cannon Street London EC4N 6EU

Date of appointment of Administrators: 29 June 2018

Court in which administration proceedings were brought: High Court of Justice

Court reference number: 5440 of 2018

Date of notice of intention to appoint Administrators presented to Court: N/A

Administration appointment made by: Pulse Cashflow Finance Limited

Appendix A

Statutory information about the Company and the administration

The appointment of the Administrators included a declaration that they are acting jointly and severally as Administrators of the Company in accordance with Paragraph 100 of Schedule B1 to the Insolvency Act 1986.

The EC Regulation on Insolvency Proceedings will apply in this matter and accordingly the administration will constitute main proceedings.

Extracts from the financial statements available are summarised below:

No statutory information available.





Armour Contracts Limited (In Administration)
Disclosure to creditors in accordance with Statement of Insolvency Practice 16
6 July 2018

Contents and Glossary

Sections

This document is split into the following sections:

1. Introduction
2. Statement of Insolvency Practice 16 – Pre-packed sales in administrations: An overview for creditors
3. Background information and events leading to appointment of the Administrators
4. Pre-appointment considerations

Abbreviations

The following abbreviations are used in this document:

FRP	FRP Advisory LLP
The Company	Armour Contracts Limited (In Administration)
The Administrators	Geoffrey Paul Rowley and Philip Lewis Armstrong of FRP Advisory LLP
SIP	Statement of Insolvency Practice
CVA	Company Voluntary Arrangement
IA86	The Insolvency Act 1986
IR16	The Insolvency (England and Wales) Rules 2016
CDDA86	The Company Directors Disqualification Act 1986
IP	Insolvency Practitioner
NDA	Non-Disclosure Agreement
SIA	SIA Group
PDT	PDT Solicitors LLP
SPA	Sale and Purchase Agreement
ID	Invoice Discounting
Hart	Armour Hart Group Limited
Pulse	Pulse Cashflow Finance Ltd

1. Introduction

To all known creditors

Following the appointment of the Administrators on 29 June 2018 we are required to provide the creditors with a detailed narrative explanation of the justification of the pre-pack sale within seven days of completion in accordance with SIP 16.

I set out in this document full details of the sale and reasons behind the decision for this sale and why it was considered to be in the overall best interests of all creditors of the Company as a whole.

I can confirm that the transaction will enable the statutory purpose of the administration, to realise property in order to make a distribution to one or more secured or preferential creditors, to be achieved and that the sale price realised was the best reasonably obtainable in all the circumstances.

Should you require any further information regarding this report or the administration in general please contact Luke Wilson of my staff.

Yours faithfully

For and on behalf of
Armour Contracts Limited



Geoff Rowley

Joint Administrator

Licensed in the United Kingdom by the Insolvency Practitioners Association and bound by the Insolvency Code of Ethics

The Joint Administrators act as agents of the Company and without personal liability.

The affairs, business and property of the Company are being managed by Geoffrey Paul Rowley and Philip Lewis Armstrong who were appointed Joint Administrators on 29 June 2018.

2. Statement of Insolvency Practice 16 – Pre-packaged sales in administrations

An overview for creditors

What is a SIP?

The purpose of SIPs is to promote and maintain high standards by setting out required practice and harmonising the approach of IPs to particular aspects of insolvency practice. They apply in parallel to the prevailing statutory framework.

SIPs set principles and key compliance standards with which IPs are required to comply. Failure to observe the principles and/or maintain the standards set out in a SIP is a matter that may be considered by an IP's regulatory authority for the purposes of disciplinary or regulatory action in accordance with that authority's membership and disciplinary rules.

SIPs set out required practice, but they are not statements of the law or the obligations imposed by insolvency legislation itself.

What is a pre-packaged sale?

The term 'pre-packaged sale' refers to an arrangement under which the sale of all or part of a company's business or assets is negotiated with a purchaser prior to the appointment of an administrator and the administrator effects the sale immediately on, or shortly after, appointment.

The particular nature of an IP's position in these circumstances renders transparency in all dealings of primary importance. Creditors and other interested parties should be confident that the IP has acted professionally and with objectivity; failure to demonstrate this clearly may bring the practitioner and the profession into disrepute.

What are the principles of SIP 16

The IP should differentiate the roles that are associated with an administration involving a pre-packaged sale.

Creditors should be provided with sufficient information such that a reasonable and informed third party would conclude that the pre-pack was appropriate and that the administrator has acted with due regard for the creditors' interests.

Key Compliance Standards

Preparatory work – the IP should be clear about the nature and extent of the role of adviser in the pre-appointment period. The IP should bear in mind the duties and obligations owed to both the company and the creditors in the pre-appointment period. The IP should keep a detailed record of the reasoning behind the decision to undertake a pre-packaged sale and all alternatives considered.

After appointment – the administrator should be able to demonstrate that the duties of an administrator have been considered.

Disclosure – the administrator should provide creditors with a detailed narrative explanation of the justification of the pre-pack sale within seven days of completion. The following information should be included:

- Source of the initial introduction to the IP;
- Pre-appointment considerations;
- Marketing of the business and assets;
- Valuation of the business and assets; and
- Details of the transaction including the assets sold and the consideration received.

The SIP does not restrict an administrator from not disclosing information in certain limited circumstances in accordance with the IA86.

Further information

A copy of SIP 16 can be found from the following link
<https://creditors.frpadvisory.com/info.aspx>.

4. Pre-appointment considerations

Background Information regarding the Company

The Company was incorporated in 1984 with a sole director and two employees. Its main business was specialist coatings and operated predominantly as a sub-contractor to larger main contractors. Turnover in its formative years remained at a height of £2m.

During the late 1980s and the 1990s and the 2000s the business continued with approximately 20 employees and a turnover of £1-£2m. The core business was based around anti-graffiti, alongside general decorating and fire protective coatings with local councils being the main customers. The business did not grow in revenue or staffing throughout this time.

In 2009 there was a management buyout and a change in ownership to Armour Contracts Holdings Limited. Its two directors, Mr Keith Ginn and Mr Steve Pennington, are also directors of the Company. The directors made its core business cyclical decorations. This essentially involves maintaining the general condition of properties over a 'cycle' of time.

The Company had 24 employees at this time. The change in ownership brought more direct clients into the business, specifically from the social housing sector.

Over the next few years the business focused on winning more main contracts, mainly in the social housing market, although also generating business within local authorities, sports and schooling sectors. The Company still performed some sub-contracting work although the majority of business was within main contracts. The Company's full-time project managers would then outsource work to special operatives.

The Company started specialising in roofing repairs over these years and took on 3 full time employees to develop this part of the business. Turnover by this time had increased to £8-£10m.

In 2011 the Company bought the business and assets of a specialist scaffolding Company, which was integrated as part of the Armour Group brand. This was acquired through a pre-pack Administration and 25 employees were transferred as a part of the sale agreement.

A separate Limited company was incorporated in the name of Hadley Scaffolding Limited ("Hadley") which employed 25 scaffolders from 2012-2017 when the Company was sold to a third party. During this time group turnover increased to £10-£12m with the Company maintaining 25 employees and continuing to contribute £8-£10m of turnover.

Through these years the Company discounted its debts with Pulse, except for a year with RBS Invoice Finance in 2013. Pulse worked closely with Leslie Keats quantity surveyors during these years to ensure the viability of the debtor ledger at any given time.

Events leading to the appointment of the Administrators

Shortly after the sale of Hadley in 2017 the Company's financial director advised the directors that they needed to diversify their revenue streams in order to achieve the same level of group turnover it had seen over the last 5 years.

As a result, the Company started to work in refurbishment, flooring, disabled adaptations and fire-retardant coatings. This in turn put cash flow pressure on the business due to the inability to delivery contracts on time leading to delayed payments. This has been attributed to the lack of experience in completing these forms of contract.

Both continued delay in completion of contracts and movement away from its core business meant that cashflow pressure became significant. This resulted in various demands for payments including a county court judgement and winding up petition.

Appointment of the Administrators

- Mr Keith Knowles and Mr Stephen Pennington sought advice from FRP Advisory LLP on 6 June 2018 following an introduction from Pulse.
- Pulse signed a notice of appointment on 29 June 2018 as a Qualifying Floating Charge Holder.
- Geoffrey Paul Rowley and Philip Lewis Armstrong were duly appointed Administrators on 29 June 2018.

4. Pre-appointment considerations



Purpose of the administration

In accordance with Paragraph B1 to the IA86 an Administrator of a company must perform his functions with the objective of:

- a) Rescuing the Company as a going concern, or
- b) Achieving a better result for the Company's creditors as a whole than would have been likely if the Company were wound up (without first being in administration) or,
- c) Realising property in order to make a distribution to one or more of the secured or preferential creditors.

Based on current information the purpose of the administration will be to achieve objective C by realising property in order to make a distribution to one or more secured or preferential creditors.

Administrators' initial introduction and pre-appointment involvement

Pulse saw unprecedented requests for drawdowns on the Company debt ledger which in turn saw an increase in their exposure. Pulse, with the assistance of Leslie Keats, advised the directors to seek independent financial advice from FRP and an initial meeting was held with Pulse and the directors on 6 June 2018.

FRP were engaged on 7 June 2018 to provide general financial advice with a view to running a full SJP 16 compliant marketing and sales process. In the interim period FRP were reviewing critical payments and daily cashflows in order to protect and limit creditors' exposure.

The directors continued to trade only for purpose of preserving value in the business and assets whilst a purchaser is sought. The creditor position was being kept on a neutral basis through payment of essential trading liabilities only.

Despite payment being made in respect of the initial winding-up petition, two further creditors substituted their claims to the petition, resulting in the court refusing to

withdraw the petition. A hearing is due to take place on 11 July 2018. The directors were advised to continue to adhere to their fiduciary duties to protect creditors in the interim period.

Alternative courses of action considered

Liquidation was considered but it was noted that realisations on a break-up basis would substantially lower due to the loss of ongoing contracts and WIP and damage to the retentions ledger, in addition to a complete loss of jobs.

Administrative Receivership and Receivership were not possible.

Due to the outstanding petition and the upcoming hearing a CVA is not possible. The Company previously sought a time to pay arrangement with HMRC who refused the proposal. Therefore, it is unlikely a CVA would be approved in any event.

Given the ongoing interest to fund the business as a going concern by its secured lender and a potential offer for the goodwill and contracts only being achievable on a going concern basis, it was determined that Administration was the most appropriate procedure in the circumstances. In addition, due to the low levels of working capital, the only feasible way to enable a transfer of business would be through a pre-pack process.

4. Pre-appointment considerations

Consultation with major creditors

The Company have fixed and floating charges registered against them in favour of Pulse dated 31 December 2014. We had a continued dialogue with Pulse with regard to the position.

A phone call, and email was sent to HMRC on 28 June 2018 in respect of the £55k owed to them, predominantly for PAYE, outlining actions taken to date and the proposed transaction.

Post appointment administration trading considerations

The business could not be traded in Administration, as there was insufficient working capital, and the current stakeholders were not willing to inject any further capital. In addition there were insufficient tangible assets to be leveraged for additional funding.

Previous acquisitions from an IP

The business or assets have not been acquired from an IP within the previous 24 months. Save for comments relating to Hadley Scaffolding noted above which sit outside of this timeframe.

Marketing activities undertaken

We sought to expose the business as widely as possible.

This has included:

- Advertising on IP-Bid.com for potential interested parties.
- Advertising on DealOpportunities.com for potential interested parties.
- Circulating the FRP Advisory interested party database.
- Speaking to the directors for potential interested parties.
- Liaising with our agents, SIA Group, to market the opportunity on their interested party database.
- A data room was hosted with information provided by the directors.

- A teaser was prepared to be sent to interested parties.

In all, approximately 1,300 interested parties were contacted. A total of 9 Non-Disclosure Agreements were agreed with parties. One offer was received for all of the business and assets. One interested party has been introduced to the purchaser who may offer an equity investment post-transaction.

Valuation of assets

SIA valued the Goodwill, Intellectual property and chattel assets of the business. They have confirmed that they are independent and that they carry adequate professional indemnity insurance.

The valuation provided indicated that on a going concern distressed basis the value of the chattel assets was £5,270 to £10,155, on an in-situ and ex-situ basis, and the value for the IPR, Work in Progress ("WIP"), Contracts and Goodwill was £160k-220k. They have also advised that in a close down sale, the achievable value would be very low.

Offers received and further negotiations

The directors provided a formal offer for the business of £120k for the Goodwill, IPR, Motor Vehicles, WIP and Contracts with a further £10k for tangible assets.

There is a debenture in favour of the Company secured against the assets of Hart. There is also a stand-alone instruction letter from Hart to Pulse requesting a £10k reserve be placed on their ID facility to secure against monthly deferred consideration payments.

The transaction

The date of the transaction was Friday 29 June 2018.

4. Pre-appointment considerations

Purchaser and related parties

- The purchaser is Hart.
- The directors of Hart are a connected party by way of common directorship with the Company.
- Pulse will provide an invoice discounting facility for Hart.
- The directors provided PG's in relation to the Company's current facility.
- The directors are Mr Keith Ginn and Mr Steve Pennington.
- The transaction only pertains to the Company's trading business and assets.
- There is a wider group Company under the name of Armour Holdings Limited. This entity will not be affected by the transaction.

Assets

- The physical assets, IPR, contracts, WIP and Goodwill of the Company

Sale consideration

- The consideration will be deferred over the period of the Administration.
- Due to limited working capital in Hart, £110k of the consideration will be deferred at £10k a month for 11 months. The initial £20k will be payable within the first month of completion.

Pre-pack pool consultation

A letter advising the directors to seek approval from the pre-pack pool was sent on 21 June 2018.

The pre-pack pool stated that they do not find it unreasonable for a pre-packaged sale to take place.

Viability review

A viability review was requested by the proposed Administrators' and the pre-pack pool. Upon review the company is forecasting to be profitable for the next 12 months.

Armour Contracts Limited

Estimated Outcome Statement as at 6 July 2018

Notes	Book value	Estimated to Realise
Assets subject to a Fixed Charge		
Book debts	2,700,000	1,400,000
Goodwill	94,997	94,997
Less: secured creditors		
Amount due to Pulse	(1,402,473)	(1,402,473)
Surplus/(Deficit) to fixed charge	1,392,524	92,524
Assets subject to Floating Charge		
Office furniture/Plant and Machinery	10,000	10,000
Stock	1	1
WIP	25,000	25,000
Contracts	1	1
Motor Vehicles	1	1
Debtors	35,003	35,003
Less:		
Administrators' fees (pre appointment)	(37,500)	(37,500)
Administrators' fees	(80,445)	(80,445)
Administrators' disbursements	(500)	(500)
Legal fees	(10,000)	(10,000)
Agents fees	(5,000)	(5,000)
Assets available to preferential creditors	1,294,082	(5,918)
5		
Preferred creditors	—	—
Funds available to floating charge holder	1,294,082	(5,918)
Prescribed Part	—	—
Funds available to unsecured Creditors	1,294,082	(5,918)
6		
Unsecured Creditors	(2,128,203)	(2,128,203)
Ordinary Shares	(700)	(700)
Overall surplus/(deficit) to creditors	(834,821)	(2,134,821)

1 Debt owed to Pulse as at 29 June 2018 of £1,402,473. The realisable figure of £1.4m has been provided by Lesley Keats. This figure also includes £150k of retainers.

2 As per the signed SPA dated 29 June 2018

3 Agreed £12.5k per week in engagement letter dated 7 June 2018.

4 Post-appointment fees estimated as per Appendix D

5 All employees were transferred to the purchaser as part of the sale of business and assets

6 Unsecured creditors taken from management accounts and updated from company records at 29 June 2018.

Armour Contracts Limited (In Administration)

Schedule of Work

The table below sets out a detailed summary of the work undertaken by the office holder to date and details of the work it is anticipated will be undertaken by the office holder throughout the duration of this assignment. Details of assumptions made in compiling this table are set out below. The fee basis for the different categories or work are set out in this table together with an estimate of the estimated fee for each category of work where this can be estimated. Where the fee basis proposed is on time costs further details of the estimated time costs to be incurred are set out in the fee estimate accompanying this schedule.

GENERAL ASSUMPTIONS IN COMPILING THIS SCHEDULE OF WORK

- The records received are complete and up to date
- There are no matters to investigate or pursue
- The work that may be undertaken by any subsequently appointed Liquidator has been excluded
- No financial irregularities are identified
- A committee of creditors is not appointed
- There are no exceptional queries from stakeholders
- Full co-operation of the directors and other relevant parties is received as required by legislation
- There are no health and safety or environmental issues to be dealt with
- The case will be closed within 1 year

Armour Contracts Limited (In Administration)

Schedule of Work

Note	Category	
1	<p>ADMINISTRATION AND PLANNING Work undertaken to date Pre-appointment matters</p>	<p>ADMINISTRATION AND PLANNING Future work to be undertaken General matters</p>
	<p>Obtain relevant information in order to properly consider all options and consider the most suitable formal solvency procedure in the circumstances.</p> <p>Liaising with Pulse and the directors to establish the critical payments needed in order for the Company to continue to operate whilst minimising exposure to creditors.</p> <p>Assisting with the preparation of pre-appointment documentation.</p> <p>Strategy meetings with the Company and Pulse to enable a full SIP16 compliant sales and marketing programme to be run, including the instruction of valuation agents and solicitors to assist with necessary valuation report and document drafting.</p> <p>Review of daily and weekly cash flow forecasts to advise both the Company and Pulse of the ongoing financial position of the Company.</p>	<p>Regularly review the conduct of the case and the case strategy and update as required by the insolvency practitioners regulatory professional body to ensure all statutory matters are attended to and to ensure the case is progressing. This aids efficient case management.</p> <p>Ascertain the online presence of the Company and taking appropriate measures to control or close it as required.</p>
	<p>Regulatory Requirements</p> <p>Completion of money laundering risk assessment procedures and know your client checks in accordance with the Money Laundering Regulations.</p>	<p>Regularly reviewing the case as required by the regulatory bodies to ensure all statutory matters are adhered to and that the case is being progressed in a timely manner.</p> <p>Ongoing adherence to Money Laundering Regulations and any other regulations specific to the Company.</p>

Armour Contracts Limited (in Administration)

Schedule of Work

	<p>Completion of take on procedures which include consideration of professional and ethical matters and other legislation such as the Bribery Act, Data Protection Act.</p> <p>Considering all necessary use of data to ensure adherence of GDPR compliance.</p>	<p>Ongoing adherence of GDPR requirements as and when necessary.</p>
	<p>Case Management Requirements</p> <p>Determine case strategy and to document this.</p> <p>Setting up and administering estate bank accounts throughout the duration of the case.</p> <p>Correspondence with the former advisors to the Company requesting third party information to assist in general enquiries.</p> <p>Liaising with the Company finance function to ensure a statement of affairs will be produced and filed with the Registrar of Companies in a timely manner.</p> <p>Notifying HMRC of the Administration and more specifically correspondence with the VAT and other departmental offices to ascertain the Company's final tax position. Completion and submission of future returns as and when required.</p>	<p>Continue to monitor and document any proposed changes of strategy and implementation thereof.</p> <p>Continue to correspond with accountants/ auditors/ bankers/ insurers/ solicitors and other advisors to request information to assist in general enquiries and ongoing Investigations, as required.</p> <p>Maintain and develop the case specific paper and electronic files on behalf of the Joint Administrators aside from other records pertaining to the Company directly.</p> <p>Ensuring accounts are regularly reconciled to produce accurate and timely reports to all creditors when required. Processing and recording of all receipts and payments throughout the appointment on the Insolvency Practitioners System ("IPS") and providing internal and external reports as required. Continued updating and maintenance of records on the IPS system.</p> <p>Ongoing liaison with HMRC to crystallise the Company's pre-appointment tax position and to achieve tax clearance for the period of the Administration. Submission of ongoing returns as required.</p> <p>Consider any capital gain on the sale transaction and if so, the utilisation of any historic losses that may occur when finalising the pre appointment return.</p>

Armour Contracts Limited (in Administration)

Schedule of Work

		<p>To receive final unsecured claims from HMRC and consider if any VAT bad debt relief claim need to be made or any other ancillary reliefs are available to the Company.</p> <p>Review insurances on a regular basis and to cancel / revise cover as appropriate.</p>
2	<p>ASSET REALISATION Work undertaken to date</p>	<p>ASSET REALISATION Future work to be undertaken</p>
	<p>To complete upon and document the sale of the business and certain assets of the Company in accordance with Statement of Insolvency Practice 16 and to report to all known creditors on the basis of that sale.</p>	<p>Continue to monitor the estate bank account for monthly payments from the purchaser.</p> <p>Where necessary, liaise with Pulse to ensure deferred consideration has been reserved against Hart's Invoice discounting facility.</p>
3	<p>STATUTORY COMPLIANCE AND REPORTING Work undertaken to date</p>	<p>STATUTORY COMPLIANCE AND REPORTING Future work to be undertaken</p>
	<p>The Joint Administrators are required to provide creditors with the proposals for the conduct of the Administration for approval by creditors in accordance with legislation.</p> <p>To obtain creditor approval for the basis on which the office holder's fees will be calculated.</p> <p>To calculate and protect the value of assets that are not subject to a charge by obtaining a bond to the correct level.</p> <p>Advertising notice of the office holders' appointment as required by statute.</p> <p>The IP is required to establish the existence of any pension schemes and staging dates for auto-enrolment and take</p>	<p>To provide statutory reports to various stakeholders at regular intervals and manage any queries arising therefrom. Copies of these reports are required to be filed at Registrar of Companies.</p> <p>To place legal advertisements as required by statute which may include formal meetings of creditors and notices to submit claims.</p> <p>Dealing with post appointment VAT and or other tax returns as required.</p> <p>To deal with the statutory requirements in order to bring the case to a close and for the office holders to obtain their release from office; this includes preparing final reports for stakeholders, convening final meetings, statutory advertising and filing the relevant documentation with the Registrar of Companies.</p>

Armour Contracts Limited (In Administration)

Schedule of Work

	appropriate action to notify all relevant parties and appoint independent trustees if required	If required, the formal setting up of a creditors' committee and regular reporting to them as necessary. Convening meetings of members/creditors by correspondence as required by legislation. Obtaining further approval to the basis of the Administrators' fees. Bringing the conduct of the Administration to a close when all matters are complete in accordance with the relevant requirements.
4	<p>INVESTIGATIONS Work undertaken to date</p> <p>An IP has a duty to review the books and records and other information available to identify the assets that may be available to realise for the benefit of the insolvency estate.</p> <p>Conducting initial enquires into the conduct of the Company, its officers and if appropriate associated parties through the interrogation of electronic and paper records.</p> <p>All directors of the Company, both current and those holding office within 3 years of the appointment, were requested to complete a questionnaire to assist in preparing the statutory return to the Department for Business Energy and Industrial Strategy ("DBEIS") in accordance with the Company Directors Disqualification Act 1986 ("CDDA").</p>	<p>INVESTIGATIONS Future work to be undertaken</p> <p>To review any information provided by creditors or other parties that might identify further assets or lines of enquiry against the officers of the Company and progressing those to a conclusion.</p> <p>The collation and review of all information received along with the preparation and submission of the conduct report to DBEIS under CDDA – the content of this report is confidential.</p>
5	<p>CREDITORS Work undertaken to date</p> <p>Contacting all known creditors & suppliers in order to advise of appointment and provide proof of debt forms to enable claims to</p>	<p>CREDITORS Future work to be undertaken</p> <p>To continue to liaise with and provide reports and oral updates to the secured creditor and action ongoing enquiries as required.</p>

Armour Contracts Limited (In Administration)

Schedule of Work

	<p>be lodged. This is to be done within seven days of appointment to adhere to SIP16 requirements.</p> <p>Dealing with all queries and correspondence received from creditors on an on-going basis and recording the same.</p> <p>Dealing with all ongoing staffing queries as they arise and providing the relevant advice, as applicable.</p> <p>Liaising with secured creditors to enable appropriate appointment.</p> <p>Liaising with HMRC who a large unsecured creditor, to notify them of the SIP16 process.</p>	<p>If sufficient funds become available to make a distribution to unsecured creditors, to advertise for claims, request submission of claims from all known creditors and adjudicate on those claims where there are sufficient funds to make a distribution either agreeing or rejecting, in full or in part.</p> <p>Writing to each associated employee being transferred to the purchaser to advise them of their revised employment status following transfer under TUPE regulations.</p> <p>Establishing the position with regards to any Employer pension scheme, notifying the relevant parties in accordance with the legislation. Where appropriate appointing an independent trustee to the scheme and winding it up.</p> <p>To seek necessary approval of resolutions from secured creditors.</p>
6	<p>LEGAL AND LITIGATION Work undertaken to date</p> <p>Engage PDT to finalise the sale and purchase agreement following the Joint Administrators appointment.</p> <p>Drafting of agreement between Pulse and Hart for the reserve of deferred payments through the invoice finance facility.</p> <p>Drafting debenture document in favour of the Company to protect against the deferred consideration.</p> <p>Obtaining legal advice on the validity of appointment to ensure all required documentation has been properly filed and submitted. In addition, this would include a review of any security documentation to confirm the validity of any charges.</p>	<p>LEGAL AND LITIGATION Future work to be undertaken</p> <p>Review historic legal claims and assess viability of any potential settlements.</p> <p>All other legal matters as and when they arise throughout the Administration.</p>

**FRP ADVISORY LLP ("FRP")
DISBURSEMENT POLICY**

Disbursements are expenses met by and reimbursed to an office holder in connection with an insolvency appointment.

There are two types of disbursements; direct disbursements (known as Category 1) and indirect disbursements (known as Category 2).

Category 1 disbursements:

These are payments to independent third parties where there is specific expenditure directly referable to the appointment in question, these include but are not limited to such items as case advertising, storage, bonding, searches, insurance.

Category 1 disbursements can be drawn without prior approval

Category 2 disbursements

These are expenses that are directly referable to the appointment in question but not to a payment to an independent third party. With the exception of mileage FRP do not charge category 2 disbursements.

Mileage payments made for expenses relating to the use of private vehicles for business travel, which is directly attributable to the insolvency estate, are paid by FRP at the HMRC approved mileage rate prevailing at the time the mileage was incurred, at the time of this report this is 45p per mile.

Category 2 disbursements require prior approval in the same manner as an office holder's remuneration.

**Armour Contracts Limited (In Administration)
Joint Administrators' fee estimate as at 6 July 2018**

Activity	Hours	Total Cost (£)	Average hourly rate £
ADMINISTRATION	34.0	13,050	384
ASSET REALISATION	36.0	14,300	397
STATUTORY COMPLIANCE AND REPORTING	58.0	21,480	370
TRADING	0.0	0	545
INVESTIGATION	13.0	4,505	347
CREDITORS	62.0	21,980	355
LEGAL AND LITIGATION	12.0	5,130	428
TOTAL	215.0	80,445	

Hourly Charge out rates:	
	£
Appt taker/partner	450-545
Managers/directors	340-465
Other professional	200-295
Junior Professional/support	125-175

The above fee estimate is based on the assumptions contained in the accompanying schedule of work.

The office holder anticipates that it will not be necessary to seek further approval.

Time costs are maintained on computerised records of all time spend on the administration of each case. Matters dealt with during the assignment are dealt with by different members of staff depending on the level of complexity and experience required. Time is charged to the case in maximum of six minute units. Charge-out rates are based on individual expertise, qualification and grade. The costs of the firm's support staff are not directly charged to the estate unless dealing with directly identifiable case specific matters. Charge out rates are reviewed at least annually, details of FRP charge out rates applicable to this assignment are set out above.

Further information can be found in the Creditors' Guide to Fees which you can access using the following link <http://www.frapadvisory.com/fees-guide.html>. Alternatively, a hard copy of the relevant guide will be sent to you on request.

On occasions it may be necessary to change the rates applicable to the work undertaken and if this occurs during the period of the assignment this will be notified to creditors as part of the normal reporting procedures.

Appendix E

Schedule of pre-administration costs



	Note	Fees Charged (£)	Expenses Incurred (£)
FRP Advisory LLP	1	38,782.48	163.48
PDT Solicitors LLP	2	5,000	199.5
SJA Group	3	5,000	-
Amounts paid		(-)	(-)
Unpaid pre-administration costs for which approval is being sought		48,782.48	362.98

Notes

1. FRP pre-appointment time costs were detailed in a letter of engagement dated 7 June 2018. These costs represent a fair and reasonable reflection of the work undertaken prior to the appointment of Administrators which is further explained below:
 - a) Advise the directors in relation to the appointment of Administrators.
 - b) Assist the directors in preparing a sales memorandum to market the business, together with supporting information to be made available to potential purchasers ("Interested Parties") of the business and/or assets.
 - c) Liaise with the Company's funders in respect of, amongst other matters, the appointment of Administrators, sale of the business and assets, advising on release of funds for critical payments in which to preserve the value of the business.

<u>£/hour</u>	
Appointment taker/Partner	450-545
Managers/Directors	340-465
Other Professional	200-295
Junior Professional/Support	125-175

Time costs are maintained on computerised records of all time spend on the administration of each case. Matters dealt with during the assignment are dealt with by different members of staff depending on the level of complexity and experience required. Time is charged to the case in maximum of six minute units. Charge-out rates are based on individual expertise, qualification and grade. The costs of the firm's support staff are not directly charged to the estate unless dealing with directly identifiable case specific matters. Charge out rates are reviewed at least annually, details of FRP charge out rates applicable to this assignment are set out above. Further information can be found in the Creditors' Guide to Fees which you can access using the following link <http://www.frpadvisory.com/fees-guide.html>. Alternatively, a hard copy of the relevant guide will be sent to you on request.

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Category 2 disbursements require prior approval in the same manner as an office holder's remuneration.

Appendix E

Schedule of pre-administration costs



- d) Identify (and to approach) potential interested parties and conduct negotiations as appropriate with a view to the sale of the business and/or assets and provide the Company with regular progress reports on the sales process and status of negotiations with Interested Parties.
 - e) Prepare a contingency plan for the event that a sale of the business and/or assets as a going concern appears unlikely.
 - f) Deal with any matters in connection with our statutory obligation, including but not limited to those contained within "SIP 16" (attached at appendix 4), in order to effect a sale of the business of the Client's immediately upon the appointment of Administrators.
 - g) Provide advice to the Company on any other matters we consider should be brought to their attention.
 - h) Any other work necessary to prepare the Company for entering into Administration.
2. Solicitors, PDT – in assisting the Company in being placed into Administration and the sale of the business assets. This work included-
- a) Drafting all associated appointment documents;
 - b) Lodging the notice of appointment of Joint Administrators and service on various parties as prescribed;
 - c) Pre-appointment advice to the proposed Administrators;
 - d) Drafting and negotiating the sale contracts of the assets of the business, providing advice to the intended Joint Administrator in relation to the transaction; and
 - e) Drafting debenture document in favour of the Company.
3. Agents fees in relation to the valuation of assets and production of necessary report to the Joint Administrators. Recommendation in relation to offer received and assisting with assets schedules for sale contracts.
4. The payment of these unpaid costs as an expense of the administration is subject to approval in accordance with the Insolvency Rules and is not part of the proposals subject to approval in accordance with Paragraph 53 of Schedule B1 to the Insolvency Act 1986.

A - Summary of Assets

Assets	Book Value	Estimated to Realise
	£	£
Assets subject to fixed charge:		
Goodwill	94,997.00	94,997.00
Book Debts	2,700,000.00	94,997.00
Pulse	1,400,000.00	1,402,473.00
Assets subject to floating charge:		
Uncharged assets:		
Motor Vehicles	1.00	1.00
Stock	1.00	1.00
Stock/WIP	25,000.00	25,000.00
Contracts	1.00	1.00
Office Furniture/Plant & Machinery	10,000.00	10,000.00
Estimated total assets available for preferential creditors		130,000.00

Signature _____ Date _____

A1 - Summary of Liabilities

Estimated to
Realise
£

Estimated total assets available for preferential creditors (Carried from Page A) 130,000.00

Liabilities

Preferential Creditors:-

Estimated deficiency/surplus as regards preferential creditors 130,000.00

Debts secured by floating charges pre 15 September 2003
Other Pre 15 September 2003 Floating Charge Creditors

130,000.00
NIL

Estimated prescribed part of net property where applicable (to carry forward)
Estimated total assets available for floating charge holders

Debts secured by floating charges post 14 September 2003

Estimated deficiency/surplus of assets after floating charges
NIL 130,000.00

Estimated prescribed part of net property where applicable (brought down)
Total assets available to unsecured creditors

Unsecured non-preferential claims (excluding any shortfall to floating charge holders)

Trade Creditors 1,634,631.92
HMRC 555,995.26

Estimated deficiency/surplus as regards non-preferential creditors (excluding any shortfall in respect of F.C's post 14 September 2003)
2,190,627.18 (2,060,627.18)

Estimated deficiency/surplus as regards creditors

Issued and called up capital
Ordinary Shareholders

1,000.00
Estimated total deficiency/surplus as regards members (2,061,627.18)

Signature _____
Date _____

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CA00	A&S Tooling Ltd	231b Chichester Road, Bognor Regis, West Sussex, PO21 5AQ	2,207.40
CA01	A Attard	150 Southover Road, Downham, BR1 4RZ	1,140.75
CA02	Ace Alarms & Security Systems	2 Sheddingdean Close, Burgess Hill, West Sussex, RH15 8JQ	144.00
CA03	Accorn Waste Management Ltd		1,246.80
CA04	Adept Roofing & Maintenance Ltd	Unit E17 Harlow Business Centre, Lovet Road, Harlow, Essex, CM19 5AF	56,360.43
CA05	Adflex LTD	Burnwood House, 7 Shenfield Road, Brentwood, Essex, CM15 8AG	12.00
CA06	Adhesive Specialities Ltd	Ticktape House, 31 Bone Lane, Newbury, Berkshire, RG14 5SH	544.32
CA07	ADS Accountants	117 Dartford Road, Dartford, Kent, DA1 3EN	(1,610.00)
CA08	ADS Satellite & Aerials Ltd	Unit 19 Hertfordshire Business Centre, Alexander Road, London Colney, St Albans, AL2 1JG	192.00
CA09	ADS - Wages & Subcontractors / Insite		(980.00)
CA0A	Airport Fleet Services Stanstead Ltd	Unit 6023, Taylors End Road, London Stanstead Airport, Essex, CM24 1RL	218.54
CA0B	Alfa Systems Ltd	Unit 5, Chaucer Business Park, Watery Lane, Sevenoaks, TN15 6PL	4,272.42
CA0C	Alliance Workforce Ltd	Bank House, Marshall Terrace, Crossgates, Leeds, LS15 8EA	16,245.90
CA0D	AMA Waste Management	Unit 11 & 12, North Lynn Business Village, Bergen Way, North Lynn Industrial Estate, Kings Lynn, Norfolk, PE30 2JG	720.00
CA0E	A Millwood	37 Strongbow Crescent, Eltham, SE9 1DN	1,014.00
CA0F	APA Concrete Repairs Ltd	Black Brook Way, Greetland, Halifax, HX4 8ED	940.77
CA0G	Aqualid (Kent)	Unit 4, Christy Court, Christy Way, Southfields Bus Park, Basildon, Essex, SS15 6TL	23.99
CA0H	A.R.C.S. Environmental Ltd	Alton House, Harrow Road, North Benfleet, Wickford, Essex, SS12 9JW	38,816.40
CA0I	A Rickwood	610A, Garrett Lane, Elsfeld, SW17 0NX	702.00
CA0J	Arpent Creative Design	117 Dartford Road, Dartford, Kent, DA1 3EN	2,000.00
CA0K	Astrit Dushkaj	299a Hall Lane, Chingford, E4 8NU	2,164.50
CA0L	A Pay	26 Addison Close, Shirley, CRO 8DX	1,170.00
CB01	BCG Electrical Services Ltd	28 Palmerston Business Park, Palmerstone Drive, Fareham, PO14 1DJ	55,766.91
CB02	Benchmark Kitchens & Joinery Ltd	3 Mercury Drive, Brackmills, Northampton, NN4 7PN	3,125.22
CB03	Blackburn & Co Ltd	26 Suttons Avenue, Homchurch, Essex, RM12 4LE	1,945.27
CB04	Blok N Mesh UK Ltd	3 Driberg Way, Braintree, Essex, CM7 1NB	331.70
CB05	Bridgewood Monk Services Ltd	R/O 92 Lower Rainham Road, Rainham, Kent, ME7 2XS	45,476.33
CB06	Bright 78 Ltd	90 The Vale, London, NW11 8SJ	63,490.35

Signature

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CB07	Buildbase	Anglia Regional Credit Control, Harvey Road, Burnt Mill Ind Estate, Basildon Essex, SS13 1QJ	4,763.09
CB08	Building Estimating & Cost Consultancy	Treetops, Blackness Lane, Keston, Kent, BR2 6HL	(2,000.00)
CB09	Budget Windscreens(Rainham)Ltd	Unit 6 Ford View Industrial Estate, New Road, Rainham, RM13 8ET	549.60
CC00	C Brewer & Sons Ltd	Central Sales Ledger Dept, Albany House, Ashford Road, Eastbourne, East Sussex BN21 3TR	23,594.39
CC01	C&G Carpets (South East) Ltd	23 Heathview Road, Grays, Essex, RM16 2RS	7,147.80
CC02	C&W Industrial Roofing Services Ltd	Langham Barns Business Centre, Langham Lane, Langham, Essex, C14 5ZS	88,065.00
CC03	Cactus Security	P O Box 259, Herne Bay, Kent, CT6 9AS	2,973.94
CC04	Calvert's ISO Consultancy	63 All Saints Road, Hawkhurst, Kent, TN18 4HS	1,750.00
CC05	Can-Do Hire Centres Ltd	11 - 15 High Street, Northfleet, Kent, DA11 9EZ	2,476.65
CC06	Capital OnTap (Credit Card)		2,461.46
CC07	Carlton Building Plastics Ltd	6 Beddington Trading Park, Bath House Road, Croydon, CR0 4TT	1,230.40
CC08	CDC (Flooring & Fabrics) Ltd	Bells Farm, Tawney Lane, Stapleford Tawney, Romford Essex, RM4 1DE	(160.90)
CC09	City Electrical Factors	Unit A1 Acom Industrial Park, Crayford Road, Crayford, Kent, DA1 4AL	(45.23)
CC0A	Certass Ltd	37 Carrick Street, Ayrshire, KA7 1NS	(28.74)
CC0B	Clean & Serene	260-262 London Road, Mitcham, Surrey, CR43HD	9,090.00
CC0C	Clearway Environmental Services (UK) Ltd	Fountain House, Anchor Boulevard, Crossways Business Park, Dartford, Kent, DA2 6QH	900.00
CC0D	Climatic Windows Ltd	11-14 Fletchers Square, Temple Farm Ind Estate, Southend on Sea, Essex, SS2 5RN	8,447.95
CC0E	Coleman Bros Wholesale Wallpaper	Station Approach, Windmill Lane, Cheshunt, Herts, EN8 9AX	5,754.46
CC0F	Congestion Charging		(759.50)
CC0G	Crown Paints Ltd	P O Box 4, Darwen, Lancs, BB3 0BG	37,926.75
CC0H	CPM Waterproofing Services Ltd	9 Ridge House, Morecombe Close, Kingston upon Thames, KT2 7JQ	463.20
CC0I	Crescent Building Supplies	Breakspear Road, Ruislip, Middlesex, HA4 7SN	355.27
CC0J	Curtis Ifill	15, Stopford Road, Gillingham, Kent, ME7 4NG	1,408.88
CC0K	Car Hire (Day of Swansea) Ltd	Swansea Road, Garmocht, Swansea, SA4 4LL	(72.00)
CD00	Dushkaj, Bekim	2 Samuel Close, 2 Greene Court, New Cross, SE14 5RP	702.00
CD01	Daimler Fleet Management	The Phoenix Building, Central Boulevard, Solihull, West Midlands, B90 8BG	805.61
CD02	Damien Wright	75 Forge Lane, Upchurch, Sittingbourne, Kent, ME97AD	2,174.25
CD03	Daniel Bass	18 Liberty Court, Stern Close, Barking, IG11 OXY	936.00

Signature

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CD04	Dart Charge	6 Hyde Drive, St Pauls Cray, Orpington, Kent, BR5 2PJ	(127.96)
CD05	Dean Wingrove	167, Broadway, Gillingham, Kent, ME8 6DR	1,579.50
CD06	Decs Kent Ltd	17, Calms Close, Dartford, Kent, DA1 2BT	2,632.50
CD07	Deliver 24HRS	346 Main Road, Biggin Hill, Westerham, Kent, TN16 2HN	270.00
CD08	Design Build Solutions (Kent)	Unit A6 Grovelands Avenue Business Park, Grovelands Avenue, Wokingham, RG41 5LB	80,458.35
CD09	Digi Vision Group Ltd	Diversity House, 72 Nottingham Road, Arnold, Nottingham, NG5 6LF	1,945.08
CD0A	Diversity Ltd	Unit X Smarden Business Estate, Smarden, Kent, TN27 8QL	594.00
CD0B	Dixon Floor Ltd	Unit 15, Field Avenue, Canterbury, Kent, CT1 1TP	1,554.00
CD0C	D Newman T/A Archbishops Cleaning	83 The Greenway, Ichenham, Middlesex, UB10 8LX	2,437.50
CD0D	Drain 365 Ltd	Shared Accounting service Centre, Marlow International Parkway, Marlow, Bucks, SL7 1AJ	2,184.00
CD0E	Dun & Bradstreet Limited		413.56
CD0F	DWF		1,547.20
CD0G	Dan Wood	15 Northfield Road, Sawbridgeworth, CM21 9DR	(176.00)
CE00	Easy Cool Ltd	Summit House, 2-2a Highfield Road, Dartford, Kent, DA1 2JY	(997.80)
CE01	Edwin Coe LLP	2 Stone Buildings, Lincoln Inn, London, WC2A 3TH	14,460.00
CE02	EEL HR Solutions Ltd	89 Worship Street, London, EC2A 2BF	1,400.00
CE03	EJ Cocker & Son Ltd	Unit 6+7 Bourne Enterprise Centre, Wrotham Road, Borough Green, Kent, TN15 8DG	367.07
CE04	EJP Fire Protection Ltd	12a Gaza Trading Estate, Hildenborough, Tonbridge, Kent, TN11 8PL	144.90
CE05	Embassy Site Services UK Ltd	Unit 2-3 Noakes Industrial Estate, Rainham, RM13 9EB	1,782.00
CE06	Enterprise Flex-e-rent	Enterprise House, Melburne Park, Egham, Surrey, TW20 9JY	9,837.92
CE07	Entryphone Co Ltd	23 Granville Road, London, SW18 5SD	3,157.68
CE08	EON Energy Solutions Limited	Westwood Way, Westwood Business Park, Coventry, CV4 8LG	37.71
CE09	EPB Flooring Ltd	12 Knox Road, Havant, Hampshire, PO9 1NP	1,441.50
CE0A	European Postal Systems Limited	Unit B2 Lomer Farm Industrial Estate, Wrotham Road, Meopham, Kent, DA13 0AN	(0.44)
CE0B	Eurostyl Spolka	pl Jan Killeskiego 1, 32-660, Chelmek	(8,404.00)
CE0C	Exova UK Ltd	Rosewell House, 2A (1F) Harvest Drive, Newbridge, Midlothian, EH28 8QJ	4,486.70
CE0D	Experian Ltd	Landmark House, Experian Way, Nottingham, NG80 1ZZ	2,112.00
CE0E	Exterior Cleaning & Maintenance	5 Gaugemaster Estate, Ford Road, Arundel, West Sussex, BN18 0BN	850.00
CE0F	Emil Rachwalk	Flat 1, 244-246 Camberwell Road, London, SE5 0DP	1,329.42
CF00	Facelift	The Top Site, Ensign Estate, Botany Way, Purfleet, Essex, RM19 1TB	1,372.80

Signature

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CF01	Fasdia & Glazing Supplies Ltd	3/4 Abbotswood Parade, Abbotswood Road, Luton, Bedfordshire, LU2 0LX	9,252.71
CF02	Feathercot Digger Services Ltd	Heather Belle, Comp Lane, Offham West Malling, Kent, ME19 5PP	1,680.00
CF03	Fest Builders Ltd	14, Linkway, Dagenham, Essex, RM8 2TA	44,818.40
CF04	Fire Escape Ltd	9 Blerihelm Park Road, Croydon, CR2 6BG	21,656.54
CF05	Focus Group	Europa House, Southwick Square, Southwick, West Sussex, BN42 4FJ	440.18
CF06	Ford Lease	Oakwood Park, Lodge Causeway, Bristol, BS16 3JA	678.92
CF07	Freddie Kehoe-Good	23A Poets Road, London, N5 2SL	(178.20)
CG00	G P Cleary	22 Wordsworth Way, Larkfield, Aylesford, Kent, ME20 6UY	1,248.00
CG01	Gater, Robert	115 Bell Avenue, Harold Hill, Romford, Essex, RM3 7DH	819.00
CG02	GT Reclamation	3 Cherry Tree Close, Sheerness, Kent, ME12 1JZ	214.50
CG03	Guardian Security & Fire Ltd	Byre House, Wincheap Industrial Estate, Canterbury, Kent, CT1 3RW	134.89
CG04	Gunfire Ltd	Endeavour House, Compass Point, St Ives, PE29 5JL	984.68
CH01	H M Revenue & Customs	Debt Management Enforcement and Insolvency Service, Ty Glas, Ulanishen, Cardiff, CF14 5ZP	555,995.26
CH02	Hammersmith Carpets Ltd	88a Old Oak Common Lane, East Acton, London, W3 7DA	1,302.00
CH03	Harris Electrical Contractors Ltd	6 Orwell Court, Hurrican Way, Wickford, Essex, SS11 8YJ	1,512.00
CH04	HARRISON, Alexander	Flat A Arundel Court, 5 Dunheved Road, North Thorton Heath, Surrey, CR7 6AH	468.00
CH05	Hart Decorators Ltd	Shelterdale, Elstree Hill, Bromley, Kent, BR1 4JE	21,520.80
CH06	Hayes, Shane	72 Park Lane, Kemsing, Sevenoaks, Kent, TN15 6NX	1,209.00
CH07	Healy, Paul	633 Westhorne Avenue, Eltham, London, SE9 6JX	1,228.50
CH08	Hire Station Ltd	7 Prospect Crescent, Harrogate, North Yorkshire, HG1 1RN	4,724.58
CH09	Home Building Plastics Ltd	Unit 6 Abbeymead Industrial Park, Brooker Road, Waltham Abbey, Essex, EN9 1HU	18,284.90
CH0A	Howdens Joinery Co Ltd	Caswell House, Gowerton Road, Brackmills, Northampton, NN4 7BW	551.55
CH0B	Hristov & Son Ltd	Flat 14, Ravensbourne Court, London, SE6 4XX	49,696.32
CH0C	H S Direct Ltd	Meadowhall House, 3 Hayland Street, Sheffield, S9 1BY	1,600.00
CH0D	HSS Hire Service Group Ltd	25 Willow Lane, Mitcham, Surrey, CR4 4TS	3,205.21
CH0E	Hubdean Contracting Ltd	Unit 3 Wormal Park, Menmarsh Road, Worminghall, Bucks, HP18 9PH	35,767.24
CI00	Ivor Henry	15A Stansfield Road, Stockwell, London, SW9 9RY	507.00
CI01	ICI Contract Direct	The Akzo Nobel Building, Wrexham Road, Slough, SL2 5DS	73,075.21
CI02	Imperial Corporate Events	Second Floor, 60 Charles Street, Leicester, LE1 1FB	7,766.38

Signature

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CI03	Integra Coatings Ltd	Unit 1 Sybil Mews, Lothair Road North, London, N4 1EP	18,885.45
CI04	Intelligent Office Solutions	Unit L1 Temple Court, Knight Road, Strood, Rochester, Kent, ME2 2LS	1,774.95
CI05	Intersect Surveys	Maple Works, 73 Maple Road, Surbiton, Surrey, KT6 4QN	3,150.00
CJ00	J. A. B Hire Services Ltd	J.A.B HOUSE, Delamare Road, Cheshunt, Herts, EN8 9SS	36.88
CJ01	JCJ Damp Proofing	Unit 3 High Cross Farm, Henfield Road, Albourne, West Sussex, BN6 9JH	216.17
CJ02	JEE Construction Services Ltd	29 Springett Way, Coxheath, Maidstone, Kent, ME17 4HQ	2,465.84
CJ03	Jewson Ltd	P O Box 7357, Glasgow, G51 9AB	54.69
CJ04	John Moore	135, Rosebury Avenue, Tottenham, London, N17 9SG	1,170.00
CJ05	Joseph Rowan	63A Granby Road, Eltham, SE9 1EH	1,170.00
CK00	Kendall, Christopher D	46 Reinden Grove, Downswood, Maidstone, Kent, ME15 8TH	833.45
CK01	Ken Parker	20 Oakenholt House, Thamesmead, London, SE2 9UX	819.00
CK02	Kent County Council	Kent County Council Cashiers Team, 2nd Floor Invicta House, Maidstone, Kent, ME14 1XX	600.00
CK03	Kent Electrical Installations	23 Orchard Road, Sidcup, Kent, DA14 6RD	2,394.00
CK04	Keyline Builders Merchants	Suite S3, 8 Strathkelvin Place, Kirkintilloch, Scotland, G66 1XT	2,947.41
CK05	Kidd, Ian	6 Bonnington Road, Vinters Park, Maidstone, Kent, ME14 5QR	2,122.51
CK06	Kristians Decorating Services Ltd	16 Waterdale Road, London, SE2 0XT	270.00
CK07	Krzysztof Skiba	15 Martin Crescent, Croydon, CR0 3JQ	1,340.63
CK08	Kamil Szczyrow	21 Holmwood Grove, London, NW7 3DS	1,279.69
CK09	Konrad Urbanek	12 Islip Gardens, Edgware, HA8 9EX	1,206.57
CL00	L and V Cleaning Services		450.00
CL01	Lease Plan Ltd	165 Bath Road, Slough, Berkshire, SL1 4AA	(555.30)
CL02	Lee Del Giudice	2 College Gardens, College Road, Hextable, BR8 7LX	1,457.50
CL03	Lee Green Glazing Contractors Ltd	292 Lee High Road, Lewisham, London, SE13 5PJ	999.00
CL04	LemBom Joinery Ltd	Unit 2 Rear of 158 Crow Lane, Romford, London, RM7 0ES	990.91
CL05	Lex Autolease	25 Gresham Street, London, EC2V 7HN	1,735.85
CL07	L & F Management Limited		151.20
CL08	Louis Overton	4 Marconi Way, Rochester, Kent, ME1 2XQ	1,583.63
CL09	Lloyds Charge Card	24 Ashton Road, Enfield, Middlesex, EN3 6DG	1,883.96
CM00	Mitchell Flynn		(140.80)

Signature _____

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CM01	Michael Hennessy	18 Hamlyn Court, Duntun Green, Sevenoaks, Kent, TN13 2XU	117.00
CM02	Martin Last	4 Batchwood Green, Orpington, Kent, BR5 2NE	1,121.25
CM03	Magnet Ltd	PO Box 72, Oakdene House, Bingley, West Yorkshire, BD16 1ZA	2,377.77
CM04	Mark Caplehorne	22, Greenway, Bromley, Kent, BR2 8EY	7,465.00
CM05	Mark Edwards T/A M.E Roofing	17 Bowling Close, Brogborough, MK43 0SW	(1,050.00)
CM06	Mastacab (South East) Ltd	Container House, George Summers Close, Rochester, Kent, ME2 4NS	4,797.96
CM07	Mercedes-Benz	Burnham Road, Dartford, Kent, DA1 5BL	(1.40)
CM08	Meridian Business Support Ltd	Trident 3, Trident Business Park, Sval Road, Manchester, M22 5XB	13,026.56
CM09	MH Goldsmith & Sons Ltd	19-21a Station Road, Knebworth, Herts, SG3 6AP	1,702.07
CM0A	Mid Kent Roofing Ltd	Millfield Meadow, Forstal Lane, Harrietsham, Maidstone Kenty, ME17 1LB	14,642.80
CM0B	Mobile Mini UK Ltd	28 Falcon Court, Preston Farm Business Park, Stockton-on-Tees, TS18 3TX	4,305.52
CM0C	Mosaic Recruitment Canary Wharf Ltd	Northside House, 69 Tweedy Street, Kent, BR1 3WA	3,055.20
CM0D	Matthew Sheppard	32 The Street, Upchurch, Sittingbourne, Kent, ME9 7AJ	565.50
CM00	National Federation of Roofing Contractors	7 The Spur, Walton-on-Thames, Surrey, KT12 3BF	1,092.00
CM01	Nationwide Platforms	15 Midland Court, Central Park, Lutterworth, Leicestershire, LE17 4PN	40.00
CM02	NBC (Air Conditioning) Ltd	117a Darnley Road, Gravesend, Kent, DA11 0SH	1,135.20
CM03	Next Generation Scaffolding	33 St Georges Avenue, Grays, Essex, RM17 5XB	20,923.32
CO00	O2 UK Ltd	PO Box 202, Houghton Regis, LU6 9AG	1,003.84
CO01	On Hire Ltd	50 Heaton Road, Newcastle upon Tyne, NE6 1SE	1,118.40
CO02	Optima Contracting Ltd	Courtyard House, West End Road, High Wycombe, Bucks, HP11 2QB	6,973.01
CO03	Options Resourcing Ltd	15 Abbey Court, Benedict Drive, Selby, YO8 8RY	94,630.80
CP00	P Cleary	22, Wordsworth Way, Larkfield, Aylesford, Kent, ME20 6UY	1,288.16
CP01	P Endean	194 Ichester Road, Dagenham, Essex, RM8 2YA	1,443.00
CP02	Panthera Group	The Old Pump House, 5a Lombard Road, London, SW19 3TZ	1,800.00
CP03	Paul Pinder	30 Queens Road, Minster, Sheerness, Kent, ME12 2HB	1,170.00
CP04	Pennison, Phillip T/A Ashdown Glazing Systems	20 Roman Way, Uckfield, East Sussex, TN22 1UZ	1,269.00
CP05	Perito Services Ltd	Suite A1, Widcombe Street, Poundbury, Dorchester, DT1 3BS	4,564.10
CP06	Philpot, Danny	57 Kipling Towers, Heaton Avenue, Romford, Essex, RM3 7HT	351.00
CP07	PICS Ltd	U&nit 2 Red Shute Hill Ind Estate, Hermitage, Thatcham,, Newbury, Berks, RG18 9QL	187.44
CP08	Pieri Interiors Ltd	The Stables, New Road, Sheerness, Kent, ME12 1BW	11,539.20

Signature _____

AM03 Notice of administrator's proposals

Companies House



For further information, please refer to our guidance at www.gov.uk/companieshouse

1	
Company details	
Company number	0 1 8 6 3 2 6 3
Company name in full	Armour Contracts Limited
→ Filling in this form Please complete in typscript or in bold black capitals.	

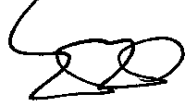
2	
Administrator's name	
Full forename(s)	Geoffrey Paul
Surname	Rowley

3	
Administrator's address	
Building name/number	2nd Floor
Street	110 Cannon Street
Post town	London
County/Region	
Postcode	E C 4 N 6 E U
Country	

4	
Administrator's name	
Full forename(s)	Phillip Lewis
Surname	Armstrong
Other administrator Use this section to tell us about another administrator.	

5	
Administrator's address	
Building name/number	2nd Floor
Street	110 Cannon Street
Post town	London
County/Region	
Postcode	E C 4 N 6 E U
Country	
Other administrator Use this section to tell us about another administrator.	

Notice of Administrator's Proposals

	6 Statement of proposals	<input type="checkbox"/> I attach a copy of the statement of proposals
7 Sign and date	Administrator's Signature 	Signature date 06/07/2018

Notice of Administrator's Proposals

Presenter information

You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record.

Contact name
Luke Wilson

Company name
FRP Advisory LLP

Address
2nd Floor

110 Cannon Street

Post town
London

Country/Region

Postcode
E C 4 N 6 E U

Country

DX

Telephone
020 3005 4000

Checklist

We may return forms completed incorrectly or with information missing.

- Please make sure you have remembered the following:
- The company name and number match the information held on the public Register.
 - You have attached the required documents.
 - You have signed and dated the form.

Important information

All information on this form will appear on the public record.

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:
The Registrar of Companies, Companies House,
Crown Way, Cardiff, Wales, CF14 3UZ.
DX 33050 Cardiff.

Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an

alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CP09	Pitney Bowes Ltd	P O Box 4238, Elizabeth Way, Harlow, Essex, CM19 5LS	(18.23)
CP0A	Prodger & Sons Ltd	18 Chatham Road, Worthing, BN11 2SP	(90.00)
CP0B	Premises Recruitment Ltd	258 High Road, Loughton, IG10 1RB	7,200.00
CQ00	Q Service	10 Vernon Road, London, E17 7JX	36,811.40
CQ01	Quartix Ltd	Wellington House, East Road, Cambridge, CB1 1BH	82.44
CQ02	Quay Plastics	2 Grangeway Business Park, Grange Way Whitehall Industrial Park, Colchester, Essex, CO2 8HG	10,914.38
CR00	Robert Cleary	22 Wandsworth Way, Larkfield, Aylesford, Kent, ME20 6UY	1,248.00
CR01	R & D Cole Ltd	6 Watlington Road, Benfleet, Essex, SS7 5DR	36,968.80
CR02	Ricky William Griffiths	9 Harcourt Gardens, Parkwood, Rainham, Kent, ME8 8TG	1,170.00
CR03	Ray-Dor Ltd	Unit 1, Commissioners Road, Strood, Rochester, Kent, ME2 4HQ	55.20
CR04	Rayner Doors Ltd	Kao Hockenham Building, Edinburgh Way, Harlow, Essex, CM20 2NQ	7,187.45
CR05	Reco Engineering Components Ltd	Unit 7 Greenshield Ind Estate, Bradfield Road, London, E16 2AU	333.60
CR06	Reconomy UK Ltd	Kelsall House, Stafford Court, Stafford Park 1, Telford, TF3 3BD	(12.16)
CR07	Renlon Ltd	Unit 12 Boudsary Business Court, Church Road, Mitcham, CR2 3TD	11,621.01
CR08	Rimell Electrical Ltd	20A Stifford Road, Aveley, Essex, R15 4AA	8,517.00
CR09	Ring Go		(31.30)
CR0A	Rishi Bhatnagar	Flat 89 Grosvesnor Court, London Road, Morden, SM4 5HQ	1,096.88
CR0B	Robert Nott Insurance	Clarence House, 21 Crook Log, Bexleyheath, Kent, DA6 8EB	1,922.06
CR0C	Roseview Windows	Stilebrook Road, Yardley Road Ind Est, Olney, Bucks, MK46 5DX	12,185.93
CR0D	Roy Thomas	16, Aston House, Wandsworth Road, SW8 4ER	936.00
CR0E	Rye Street Coachworks Ltd	13-14 Raynham Road Ind Est, Bishops Stortford, Herts, CM23 5PB	17.60
CS00	Sage (UK) Ltd	North Park, Newcastle Upon Tyne, NE13 9AA	1,306.58
CS01	SD Flooring	Unit B9 Laser Quay, Culpeper Close, Rochester, Kent, ME2 4HU	3,662.00
CS02	Sealant Contractors UK Ltd	11 Old Oaks, Waltham Abbey, Essex, EN9 1TJ	1,266.96
CS03	Selco Trade Centres Ltd	Boundary House, 2 Wythall Green Way, Wythall, Birmingham, B47 6LW	5,981.35
CS04	Shepherd UK	Unit 3 Viewpoint, Boxley Road, Maidstone, Kent, ME14 2DZ	386.76
CS05	Shoreham Port Authority	Nautilus House, Albion Street, Southwick, Brighton, BN42 4ED	(30.00)
CS06	SIG Trading Ltd	Harding Way, St. Ives, Cambridgeshire, PE27 3YJ	9,285.12
CS07	Site Supply Solutions Ltd	Unit 20 Haigh Park, Whitehall Industrial Estate, Stockport, Cheshire, SK4 1QR	344.40

Signature _____

FRP Advisory LLP
Armour Contracts Limited
B - Company Creditors

Key	Name	Address	£
CS08	Skyline Hire Ltd	Unit 47-49 Icknield Way Business Park, Tring Road, Dunstable, Beds, LU6 2JX	2,916.60
CS09	Smile! Publishing Ltd	Holly House, 220-224 New London Road, Chelmsford, Essex, CM2 9AE	120.00
CS0A	Speed Drill Ltd	Units 17-18 Chingford Industrial Centre, Half Lane, Chingford, London, E4 8DJ	3,430.80
CS0B	Speedy Asset Services Limited	Chase House, 16 The Parks, Newton Le Willows, WA12 0JQ	3,450.82
CS0C	Starlux Cleaning Ltd	71 Haigh Road West, Plaistow, London, E13 9LJ	1,101.00
CS0D	Stephen Armstrong	45 Byron Terrace, Rectoryfield Crescent, Charlton, London, SE7 7FB	1,053.00
CS0E	Steven Hadlow	13, Greenvale Gardens, Gillingham, Kent, ME8 6HB	1,316.25
CS0F	Swale Heating	Heard Way, Eurorlink Ind. Estate, Sittingbourne, Kent, ME10 3SA	46.50
CS0G	Swanley Storage	The Coach House, Jubilee Farm, Station Road, South Darenth, DA4 9BA	125.00
CT00	The Hire Network	Orchard Business Centre, Orchard Road, Royston, SG8 5HD	897.98
CT01	Toby Price	19 St Martins Meadow, Brastead, Westerham, Kent, TN16 1NL	1,413.76
CT02	The Shutter Shop	102 Waterford Road, London, SW6 2HA	0.01
CT03	Terence Tedora	75 Barleycorn, Leybourne, West Malling, Kent, ME19 5PS	78,375.88
CT04	The Fascia Place Ltd	Unit2 St Georges Industrial Estate, Wilton Road, Camberley, Surrey, GU15 2QW	850.66
CT05	TMR	Tilmangate House, Windmill Hill, Harrietsham, Kent, ME17 1LP	(1,607.04)
CT06	Tonbridge & Malling Borough Council	Gibson Building, Gibson Drive, Kings Hill, West Malling, ME19 4LZ	4,704.00
CT07	Tor Coatings Ltd	Portobello Industrial Estate, Birtley, County Durham, DH3 2RE	4,060.84
CT08	Total Sealants Ltd	131 Waddington Avenue, Coulsdon, Surrey, CR5 1QP	1,260.00
CT09	TPT Fire Maintenance Ltd	Avocet House, Aviary Court, Basingstoke, Hampshire, RG24 8PE	1,116.20
CT0A	Travis Perkins Trading Co Ltd	Sales Ledger, P O Box 5227, Northampton, NN5 7ZE	16,851.79
CT0B	TWS Conservatories LLP	1803 London Road, Leigh-on-Sea, Essex, SS9 2ST	350.00
CU01	UK Office Direct Ltd	Dome House, 48 Artillery Lane, London, E1 7LS	499.01
CU02	UK Pavement Light Manufacturing Ltd	Dog Kennel Farm, Lilley, Luton, LU2 8LQ	2,395.97
CU03	UK Platforms Powered Access	25 Willow Lane, Mitcham, Surrey, CR4 4TS	7,640.75
CU04	Ultimate Engineers	32 Mount Pleasant Road, Dartford, Kent, DA1 1TH	1,560.00
CV00	Viridor Waste Management Ltd	Viridor House, Youngman Place, Priory Bridge Road, Taunton, Somerset, TA1 1AP	68.60
CV01	Vivid Construction Ltd	80 The Avenue, Brighton, BN2 4FA	31,667.14
CW00	Ward Aerials Installations Ltd	181 Woodhouse Road, Frier Barnet, London, N12 9AY	2,990.00
CW01	Watkins Cole Ltd	The Coach House, The Crescent, Belmont, Surrey, SM2 6BP	3,236.59
CW02	WBM Plant Ltd	Unit 1 Home Farm, Hythe Road, Ashford, Kent, TN25 6SP	29,016.00

Signature

**FRP Advisory LLP
 Armour Contracts Limited
 B - Company Creditors**

Key	Name	Address	£
CW03	WBM Scaffolding Ltd	Unit 1, Home Farm, Hythe Road, Ashford, Kent, TN25 6SP	73,800.04
CW04	Weis Metal Ltd	Flat 46 Wimbledon Park Court, Wimbledon Park Road, London, SW19 6NN	2,732.50
CW05	Winn Solicitors Ltd	Brinkburn Street, Byker, Newcastle, NE6 1PL	277.72
CW06	W W Roofing	51, Churchbury Road, Eltham, London, SE9 5HU	11,197.60
237 Entries Totalling			2,190,627.18

Signature _____

**FRP Advisory LLP
 Armour Contracts Limited
 C - Shareholders**

Key	Name	Address	Type	Nominal Value	No. Of Called Up Shares	Paid Up
HA00	Armour Contracts Holdings Limit Laurels Court, Rock Road, Borough Green, Kent, TN15 8RD		Ordinary	1.00	100	0.00
HA01	Armour Contracts Holdings Limit Laurels Court, Rock Road, Borough Green, Kent, TN15 8RD		Ordinary B	1.00	900	0.00
1 Ordinary Entries Totalling						
				1.00	100	0.00
1 Ordinary B Entries Totalling						
				1.00	900	0.00

Signature _____